

# TECHNICAL GUIDE TO THE 2025 STAFF SURVEY DATA FOR BANK ONLY WORKERS

NHS STAFF SURVEY COORDINATION CENTRE

Version 2

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# 1 Introduction

The NHS Staff Survey (NSS) has provided essential information to employers and national stakeholders about staff experience across the NHS in England since 2003. Following changes to the survey in 2021, the questions were aligned with the NHS People Promise to track progress against its collaborative aim to improve the experience of working in the NHS for all staff.

To support inclusion and the People Promise commitment that “we each have a voice that counts”, in 2022 NHS England extended eligibility to participate in the survey to NHS workers who do not have a substantive contract but work for the NHS via an in-house bank. Trusts and other participating organisations could opt to survey eligible bank workers using a tailored version of the questionnaire.

Following the successful extension of the survey to bank workers on a voluntary basis in 2022, and since 2023, all organisations with at least 200 active in-house bank only workers were required to invite those bank workers to take part in the bank version of the survey. Organisations with fewer than 200 eligible bank only workers could also participate on a voluntary basis.

While the NSS results are already classified as an official statistic, beginning in 2025 the results of the NHS Staff Survey for bank only workers (NSSB) will be considered as an official statistic in development.

The national outputs for the 2025 NSSB are published annually by the Survey Coordination Centre (SCC) in spring 2026. The 2025 results (available in Spring 2026) are primarily intended to be used by organisations to help review and improve staff experience.

This guide contains detailed, technical information on how results are calculated and what data are presented in each output file. For a brief overview of the Staff Survey data and the reports produced, please refer to ‘A Guide to Understanding and Using Results’, which is also available to download from [www.nhsstaffsurveys.com/survey-documents/](http://www.nhsstaffsurveys.com/survey-documents/).

More detailed technical information on the results of the NSS is reported separately (see the [NSS Technical Guide](#)). This technical guide relates only to the survey results for bank only workers.

Furthermore, this document relates only to results in the outputs produced by the SCC. A full list and details of these outputs can be found in [Section 7](#). Organisations referring to the results produced by their contractors should note that certain details in this document may not be applicable to those results.

**Note that any comparisons between the NSS and the NSSB results should be made with caution due to differences in the survey methodology/questions asked and differences between the profile of staff with substantive contracts and the bank only workforce.**

Please note that there have been some minor changes to the questionnaire since 2024. A summary of these changes is available to download from the [Survey Documents section](#) of the website.

Note that throughout this report, the term ‘bank workers’ is used to refer to individuals within the NHS whose primary employment is held via a casual/zero hours contract and who have no additional form of substantive employment at the participating organisation, otherwise referred to

as 'bank *only* workers'. These individuals were eligible to complete the version of the survey tailored for bank workers. Details of the criteria used by NHS organisations to determine staff eligibility for inclusion in NSSB are provided in [Appendix A](#).

## 1.1 Note on sex, gender and gender identity in the NHS Staff Survey

Sex, gender and gender identity are complex and important topics. The Office for National Statistics (ONS) has published information<sup>1</sup> regarding its reporting of some of this data, and there are ongoing processes seeking clarification to existing legislation. Existing questions are retained until question design, cognitive testing, user engagement and observance of advice and guidance from formal sources has taken place to avoid using untested questions in large national surveys. The Government Statistical Service (a community for all UK civil servants working in the collection, production and communication of official statistics) are undertaking priority work<sup>2</sup> to develop best practice harmonised standards for gender identity, sex and other protected characteristics. This work will feed into future Staff Survey developments. The survey questions are continually reviewed against any changes to legislation or guidance.

# 2 Data cleaning

## 2.1 Cleaning by contractors

Before submitting their data to the SCC, contractors carry out data cleaning according to instructions in the data cleaning and submission guidance. The cleaning process carried out by contractors is outlined below.

For most questions that require a single answer only, the data is treated as missing (i.e. left blank) if respondents have ticked more than one response option. There are a few exceptions to this general rule, as specified below.

For the occupational group question (q51), priority coding applies to multiple responses:

- Within the Registered Nurses and Midwives section, Midwives, Health Visitors or District/Community options are prioritized over Adult/General, Mental Health, Learning Disabilities and Children.
  - Other types of multiple responses in the Registered Nurses and Midwives section are recoded as Other Registered Nurses.
- If General Management and any other occupational group are ticked, General Management is set as blank leaving the other response selected..

For the questions on reporting physical violence (q18d) and reporting harassment, bullying and abuse (q19d), the following cleaning is applied to multiple responses:

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<sup>1</sup> For more information, please see <https://osr.statisticsauthority.gov.uk/publication/review-of-statistics-on-gender-identity-based-on-data-collected-as-part-of-the-2021-england-and-wales-census-final-report/>

<sup>2</sup> For more information, please see [Government Statistical Service \(GSS\) Harmonisation Team workplan 2024 – Government Analysis Function](#)

- If the respondent has ticked **BOTH** “Yes, I reported it” **AND** “Yes, a colleague reported it”, this is entered as a code 6, indicating “Reported both by self and a colleague”, regardless of what else is selected.
- If the respondent has ticked **EITHER** “Yes, I reported it” **OR** “Yes, a colleague reported it” **AND ALSO** ticked “Don’t know” **AND/OR** “Not applicable” then the former two responses (“Yes”) are kept and the “Don’t know” and/or “Not applicable” codes removed.
- If the respondent has ticked any other combination of responses, then this question is coded as missing (i.e. blank).

## 2.2 Cleaning of the national dataset

Data collected and cleaned by survey contractors (as outlined in [Section 2.1](#)) is submitted to the SCC which carries out additional cleaning as described below.

Out of range responses (e.g. a value of ‘4’ for a question that only has 3 response options) are cleaned out for all questions.

For q21c, if a respondent has entered a free text comment for response option 10 (‘Other’) but did not tick the response box, this is set to ticked in cleaning.

There are also a number of filtered questions in the questionnaire, i.e. questions which should not have been answered if a certain response is ticked on a preceding routing question. The SCC applies a common set of editing instructions to clean these filtered questions, as detailed below:

- If the response to q16d is “No” or missing then q16e is set to missing.
- If the respondent did not select any of codes 2, 3, 4 or 5 at q18a OR q18b OR q18c then their response to q18d is set to missing.
- If the respondent did not select any of codes 2, 3, 4 or 5 at q19a OR q19b OR q19c then their response to q19d is set to missing.
- If the response to both q21a and q21b is “No” or missing then q21c is set to missing.
- If the response to q40a is “No” or missing then q40b is set to missing.
- If the response to q42 is “Employee” then q44 is set to missing.
- If the response to q42 is “Self-employed with employees” then q43 and q45 are set to missing.
- If the response to q42 is “Self-employed or freelancer without employees” then q43-45 are set to missing.
- If the response to q42 is “They were not working” or “Prefer not to say” then q43-46 are set to missing.
- If the response to q42 is missing then q43-45 are all set to missing.

Data cleaning rules are applied retrospectively, so any data included in reporting in 2025 will be cleaned according to the current rules, rendering the trend results comparable.

In 2023, an error in the automatic checking of responses allowed a small number of invalid combinations for q31 to be included in the results: these have now been excluded from the 2023 results and the error has been corrected from 2024 onwards.

## 3 People Promise elements and theme scores

The People Promise summary indicators provide an overview of staff experience in relation to the seven elements of the People Promise:

1. *We are compassionate and inclusive*
2. *We are recognised and rewarded*
3. *We each have a voice that counts*
4. *We are safe and healthy*
5. *We are always learning*
6. *We work flexibly*
7. *We are a team*

Summary scores are also calculated for the long-standing themes:

- Staff Engagement
- Morale

Each People Promise element score and theme score is based on between one and four sub-scores<sup>3</sup>, with each sub-score calculated from the responses to between one and nine questions (see [Section 3.2](#)).

All summary indicators – the People Promise element scores, theme scores and sub-scores – are scored on a scale of 0-10 and reported as mean scores. A higher score always indicates a more favourable result.

In order to achieve a scale of 0-10 for these measures, all responses for the contributing questions are rescored to fit this scale. Details of how the responses are scored for each of the questions feeding into the summary indicators can be found in [Section 3.3](#).

### 3.1 Changes to question wording and historical comparability

In 2025, question wording was updated for q16b, q20, and q21c. The updates to these questions help to ensure that the questions are inclusive and, in the case of q20 and q21c, cover protected characteristics from the Equality Act 2010. Due to these changes, previous years' results for these questions are not comparable to 2025 results and reporting will not include trend data for these questions.

Scores and affected sub-scores for People Promise element 1 ('We are compassionate and inclusive') and People Promise element 4 ('We are safe and healthy') will be recalculated for 2025 and previous years to exclude q16b and q20 from scoring calculations.

Workforce Disability Equality Standard (WDES) measures related to q20 will also not include trend data (see [Appendix B](#)).

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<sup>3</sup> With the exception of People Promise element 2 "We are recognised and rewarded" where the score is calculated directly from the question responses.

## 3.2 Contributing questions

The questions contributing to each People Promise element and theme are shown in Table 1 below, along with the sub-scores they feed into.

### PP element 1: *We are compassionate and inclusive*

#### Compassionate culture

Q8a – “I feel that my role makes a difference to patients / service users.”

Q30a – “Care of patients / service users is my organisation’s top priority.”

Q30b – “My organisation acts on concerns raised by patients / service users.”

Q30c – “I would recommend my organisation as a place to work.”

Q30d – “If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.”

#### Compassionate leadership

Q14f – “My immediate manager(s) works together with me to come to an understanding of problems.”

Q14g – “My immediate manager(s) is interested in listening to me when I describe challenges I face.”

Q14h – “My immediate manager(s) cares about my concerns.”

Q14i – “My immediate manager(s) takes effective action to help me with any problems I face.”

#### Diversity and equality<sup>4</sup>

Q21a – “In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?”

Q21b – “In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?”

Q26 – “I think that my organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc).”

#### Inclusion

Q11f – “I feel valued by my team.”

Q11g – “I feel a strong personal attachment to my team.”

Q12b – “The people I work with are understanding and kind to one another.”

Q12c – “The people I work with are polite and treat each other with respect.”

### PP element 2: *We are recognised and rewarded*

Q6a – “The recognition I get for good work.”

Q6b – “The extent to which my organisation values my work.”

Q6c – “My level of pay.”

Q12d – “The people I work with show appreciation to one another.”

Q14e – “My immediate manager(s) values my work.”

### PP element 3: *We each have a voice that counts*

#### Autonomy and control

Q5a – “I always know what my work responsibilities are.”

Q5b – “I am trusted to do my job.”

Q5c – “There are frequent opportunities for me to show initiative in my role.”

<sup>4</sup> Due to changes in question wording in 2025, reported results for 'Diversity and equality' exclude q20.

Q5d – “I am able to make suggestions to improve the work we do.”

Q5e – “I am involved in deciding on changes introduced that affect my work.”

Q5f – “I am able to make improvements happen at work.”

Q7b – “I have a choice in deciding how to do my work.”

### **Raising concerns**

Q25a – “I would feel secure raising concerns about unsafe clinical practice.”

Q25b – “I am confident that my organisation would address my concern.”

Q30e – “I feel safe to speak up about anything that concerns me in this organisation.”

Q30f – “If I spoke up about something that concerned me I am confident my organisation would address my concern.”

## **PP element 4: *We are safe and healthy***

### **Health and safety climate**

Q5g – “I am able to meet all the conflicting demands on my time at work.”

Q5h – “I have adequate materials, supplies and equipment to do my work.”

Q5i – “When I am at work, there are enough staff for me to do my job properly.”

Q7a – “I have unrealistic time pressures.”

Q16a – “My organisation takes positive action on health and well-being.”

Q18d – “The last time you experienced physical violence at work, did you or a colleague report it?”

Q19d – “The last time you experienced harassment, bullying or abuse at work, did you or a colleague report it?”

### **Burnout**

Q17a – “How often, if at all, do you find your work emotionally exhausting?”

Q17b – “How often, if at all, do you feel burnt out because of your work?”

Q17c – “How often, if at all, does your work frustrate you?”

Q17d – “How often, if at all, are you exhausted at the thought of another day/shift at work?”

Q17e – “How often, if at all, do you feel worn out at the end of your working day/shift?”

Q17f – “How often, if at all, do you feel that every working hour is tiring for you?”

Q17g – “How often, if at all, do you not have enough energy for family and friends during leisure time?”

### **Negative experiences<sup>5</sup>**

Q16c – “During the last 12 months have you felt unwell as a result of work related stress?”

Q16d – “In the last three months have you ever come to work despite not feeling well enough to perform your duties?”

Q18a – “In the last 12 months how many times have you personally experienced physical violence at work from...Patients / service users, their relatives or other members of the public?”

Q18b – “In the last 12 months how many times have you personally experienced physical violence at work from...Managers?”

Q18c – “In the last 12 months how many times have you personally experienced physical violence at work from...Other colleagues?”

Q19a – “In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...Patients / service users, their relatives or other members of the public?”

Q19b – “In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...Managers?”

<sup>5</sup> Due to changes in question wording in 2025, reported results for 'Negative experiences' exclude q16b.

Q19c – “In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from...Other colleagues?”

## **PP element 5: *We are always learning***

### **Development**

Q29a – “This organisation offers me challenging work.”

Q29b – “There are opportunities for me to develop my career in this organisation.”

Q29c – “I have opportunities to improve my knowledge and skills.”

Q29d – “I feel supported to develop my potential.”

Q29e – “I am able to access the right learning and development opportunities when I need to.”

## **PP element 6: *We work flexibly***

### **Support for work-life balance**

Q8b – “My organisation is committed to helping me balance my work and home life.”

Q8c – “I achieve a good balance between my work life and my home life.”

## **PP element 7: *We are a team***

### **Team working**

Q11a – “I receive the respect I deserve from my colleagues at work.”

Q11b – “Team members understand each other’s roles.”

Q11c – “I enjoy working with the colleagues in my team.”

Q11d – “My team has enough freedom in how to do its work.”

Q11e – “In my team disagreements are dealt with constructively.”

Q12a – “Teams within this organisation work well together to achieve their objectives.”

### **Line management**

Q14a – “My immediate manager(s) encourages me at work.”

Q14b – “My immediate manager(s) gives me clear feedback on my work.”

Q14c – “My immediate manager(s) asks for my opinion before making decisions that affect my work.”

Q14d – “My immediate manager(s) takes a positive interest in my health and well-being.”

## **Staff Engagement (theme)**

### **Motivation**

Q4a – “I look forward to going to work.”

Q4b – “I am enthusiastic about my job.”

Q4c – “Time passes quickly when I am working.”

### **Involvement**

Q5c – “There are frequent opportunities for me to show initiative in my role.”

Q5d – “I am able to make suggestions to improve the work we do.”

Q5f – “I am able to make improvements happen at work.”

### **Advocacy**

Q30a – “Care of patients / service users is my organisation’s top priority.”

Q30c – “I would recommend my organisation as a place to work.”

Q30d – “If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.”

## Morale (theme)

### Future intentions

Q31 – “In the next 12 months, which of the following are you planning to do or considering doing?”

### Work pressure

Q5g – “I am able to meet all the conflicting demands on my time at work.”

Q5h – “I have adequate materials, supplies and equipment to do my work.”

Q5i – “When I am at work, there are enough staff for me to do my job properly.”

### Stressors

Q5a – “I always know what my work responsibilities are.”

Q5e – “I am involved in deciding on changes introduced that affect my work.”

Q7a – “I have unrealistic time pressures.”

Q7b – “I have a choice in deciding how to do my work.”

Q7c – “Relationships at work are strained.”

Q11a – “I receive the respect I deserve from my colleagues at work.”

Q14a – “My immediate manager(s) encourages me at work.”

## 3.3 Calculation of summary indicators (PP elements, themes and sub-scores) from the contributing questions

As mentioned earlier, responses for all questions contributing to the summary indicators are rescored to achieve a scale of 0-10. Table 2 below details the scores allocated to each response option. The scores are assigned based on outcome, so the most favourable response will be scored 10, while the least favourable will be scored 0. This means that scoring is different depending on how the question is phrased. For example, a response of “Always” can either be the most positive result (for example in response to “*I look forward to going to work*”) or the least positive result (e.g. in response to “*I have unrealistic time pressures*”). Where a participant selects a response option which does not have a score assigned (labelled ‘ns’), when reporting results, they will not be included in the base size for that particular question, i.e. they are treated as if they had not answered the question.

Table 2 also details how the sub-scores, People Promise elements and themes are calculated from the question scores. Sub-scores are calculated where an individual has answered sufficient contributing questions. People Promise element and theme scores are calculated where sufficient sub-scores have been calculated for that individual.

**Table 2:** Response scoring for People Promise elements, themes and sub-scores

| People Promise Element / Theme                                | Sub-score   | Q no. | Score for response option... |     |   |     |    |    |
|---|---|-------|------------------------------|-----|---|-----|----|----|
|   |   |       | 1                            | 2   | 3 | 4   | 5  | 9  |
| <i>Element 1</i><br><b>We are compassionate and inclusive</b> | <b>Compassionate culture</b><br>Calculated as the mean of the question scores where | q8a   | 0                            | 2.5 | 5 | 7.5 | 10 | ns |
|   |   | q30a  | 0                            | 2.5 | 5 | 7.5 | 10 |    |
|   |   | q30b  | 0                            | 2.5 | 5 | 7.5 | 10 |    |

|  |   |      |   |     |   |     |    |  |
|--|---|------|---|-----|---|-----|----|--|
| Calculated as the mean of the sub-scores where at least three of the four sub-scores have been assigned.   | at least three of the five questions are answered.                              | q30c | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q30d | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  | <b>Compassionate leadership</b>   | q14f | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  | Calculated as the mean where at least three of the four questions are answered. | q14g | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q14h | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q14i | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   |      |   |     |   |     |    |  |
|  | <b>Diversity and equality</b>   | q21a | 0 | 10  |   |     |    |  |
|  | Calculated as the mean where at least two of the three questions are answered.  | q21b | 0 | 10  |   |     |    |  |
|  |   | q26  | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   |      |   |     |   |     |    |  |
|  | <b>Inclusion</b>  | q11f | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  | Calculated as the mean where at least three of the four questions are answered  | q11g | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q12b | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q12c | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   |      |   |     |   |     |    |  |
| <b>Element 2</b><br><b>We are recognised and rewarded</b><br>Score calculated as a mean where at least three of the five questions are answered. | None  | q6a  | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q6b  | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q6c  | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q12d | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |   | q14e | 0 | 2.5 | 5 | 7.5 | 10 |  |

| People Promise<br>Element / Theme  | Sub-score   | Q no. | Score for response option... |     |   |     |    |   |
|--|---|-------|------------------------------|-----|---|-----|----|---|
|  |   |       | 1                            | 2   | 3 | 4   | 5  | 9 |
| <b>Element 3</b><br><b>We each have a voice that counts</b><br>Calculated as the mean of the sub-scores where both of the sub-scores have been assigned. | <b>Autonomy and control</b><br>Calculated as the mean where at least five of the seven questions are answered | q5a   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5b   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5c   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5d   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5e   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5f   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q7b   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  | <b>Raising concerns</b><br>Calculated as the mean where at least three of the four questions are answered     | q25a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q25b  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q30e  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q30f  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
| <b>Element 4</b><br><b>We are safe and healthy</b><br>Calculated as the mean of the sub-scores where   | <b>Health and safety climate</b><br>Calculated as the mean across seven questions, but only scored where at   | q5g   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5h   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q5i   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |   | q7a   | 10                           | 7.5 | 5 | 2.5 | 0  |   |

|   |   |       |    |     |   |     |    |    |
|---|---|-------|----|-----|---|-----|----|----|
| all of the sub-scores have been assigned. | least three of the first five questions are answered.   | q16a  | 0  | 2.5 | 5 | 7.5 | 10 |    |
|   |   | q18d* | 10 | 10  | 0 | ns  |    | ns |
|   |   | q19d* | 10 | 10  | 0 | ns  |    | ns |
|   | *Note: If a respondent selects both response option 1 ("Yes, I reported") and 2 ("Yes, a colleague reported it") for q18d and/or q19d a response code of 6 is assigned. Response code 6 for q18d and/or q19d given a score of 10. |       |    |     |   |     |    |    |
|   | <b>Burnout</b><br>Calculated as the mean where at least five of the seven questions are answered.   | q17a  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17b  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17c  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17d  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17e  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17f  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   |   | q17g  | 10 | 7.5 | 5 | 2.5 | 0  |    |
|   | <b>Negative experiences</b><br>Calculated as the mean where at least five of the eight questions are answered.  | q18a  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q18b  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q18c  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q19a  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q19b  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q19c  | 10 | 0   | 0 | 0   | 0  |    |
|   |   | q16c  | 0  | 10  |   |     |    |    |
|   |   | q16d  | 0  | 10  |   |     |    |    |

| People Promise Element / Theme  | Sub-score   | Q no. | Score for response option... |     |   |     |    |   |
|---|---|-------|------------------------------|-----|---|-----|----|---|
|   |   |       | 1                            | 2   | 3 | 4   | 5  | 9 |
| <b>Element 5</b><br><b>We are always learning</b><br>Calculated as equal to the Development sub-score.                                | <b>Development</b><br>Calculated as the mean where at least three of the five questions are answered. | q29a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q29b  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q29c  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q29d  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q29e  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
| <b>Element 6</b><br><b>We work flexibly</b><br>Calculated as equal to the Support for work-life balance sub-score.                    | <b>Support for work-life balance</b><br>Calculated when both questions are answered.                  | q8b   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q8c   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
| <b>Element 7</b><br><b>We are a team</b><br>Calculated as the mean of the sub-scores where both of the sub-scores have been assigned. | <b>Teamworking</b><br>Calculated as the mean where at least five of the six questions are answered.   | q11a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q11b  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q11c  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q11d  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|   |   | q11e  | 0                            | 2.5 | 5 | 7.5 | 10 |   |

|  |  |      |   |     |   |     |    |  |
|--|--|------|---|-----|---|-----|----|--|
|  |  | q12a | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  | <b>Line management</b><br>Calculated as the mean<br>where at least three of the<br>four questions are<br>answered. | q14a | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |  | q14b | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |  | q14c | 0 | 2.5 | 5 | 7.5 | 10 |  |
|  |  | q14d | 0 | 2.5 | 5 | 7.5 | 10 |  |

| People Promise<br>Element / Theme  | Sub-score  | Q no. | Score for response option... |     |   |     |    |   |
|--|--|-------|------------------------------|-----|---|-----|----|---|
|  |  |       | 1                            | 2   | 3 | 4   | 5  | 9 |
| <b>Theme</b><br><b>Staff engagement</b><br>Calculated as the mean of the sub-scores where at least two of the three sub-scores have been assigned. | <b>Motivation</b><br>Calculated as the mean where at least two of the three questions are answered.    | q4a   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q4b   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q4c   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  | <b>Involvement</b><br>Calculated as the mean where at least two of the three questions are answered.   | q5c   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q5d   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q5f   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  | <b>Advocacy</b><br>Calculated as the mean where at least two of the three questions are answered.      | q30a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q30c  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q30d  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
| <b>Theme</b><br><b>Morale</b><br>Calculated as the mean of the sub-scores where at least two of the three sub-scores have been assigned.           | <b>Future Intentions</b><br>See below for calculation  | q31   | See below                    |     |   |     |    |   |
|  | <b>Work pressure</b><br>Calculated as the mean where at least two of the three questions are answered. | q5g   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q5h   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q5i   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  | <b>Stressors</b><br>Calculated as the mean where at least five of the seven questions are answered.    | q5a   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q5e   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q7a   | 10                           | 7.5 | 5 | 2.5 | 0  |   |
|  |  | q7b   | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q7c   | 10                           | 7.5 | 5 | 2.5 | 0  |   |
|  |  | q11a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |
|  |  | q14a  | 0                            | 2.5 | 5 | 7.5 | 10 |   |

## Morale theme - Future Intentions sub-score calculation

The Future Intentions sub-score is calculated from responses to the following question:

*Q31 In the next 12 months, which of the following are you planning to do or considering doing?  
Please tick all that apply.*

1. Continuing to work on the bank at this organisation
2. Continuing to do NHS bank work but not at this organisation
3. Moving to a permanent contract at this organisation
4. Moving to a permanent contract at another NHS organisation
5. Working in the NHS but paid by an external agency
6. Moving to a job in healthcare, but outside the NHS
7. Moving to a job outside healthcare
8. Taking a career break
9. Retiring
10. Going into full time training or studying
11. Don't know
12. Prefer not to say

Responses are assigned to scoring categories A-E as follows:

- A. Move to a permanent contract at this organisation (option 3)
- B. Stay on bank at this organisation (option 1)
- C. Stay in the NHS but not at this organisation (option 2 or 4)
- D. Do something else (including agency) (options 5, 6, 7, 8, 9 or 10)
- E. Don't know / prefer not to say (option 11 or 12)

Note that bank workers may be assigned to more than one scoring category if they have selected more than one response option at Q31.

Scores are then assigned to each bank worker based on these scoring categories as follows:

|  | Scoring Category         | Score    |
|--|--------------------------|----------|
| Only considering a permanent contract at this organisation                                 | A only                   | 10       |
| Considering a permanent contract at this organisation amongst other options                | A and (any of B, C or D) | 7.5      |
| Considering staying on bank at this organisation, but not considering a permanent contract | B and not A              | 5        |
| Considering staying in the NHS (either bank or permanent) but not at this organisation     | C and not A or B         | 2.5      |
| Only considering options outside NHS (including agency)                                    | D and not A, B or C      | 0        |
| Not stated   | E or missing             | no score |

The Future Intentions sub-score is calculated as the mean of the scores assigned. Non-specific responses for Q31 (11 – *Don't know*, 12 – *Prefer not to say*), previously included in response proportions and score calculations, were excluded from 2024 onwards. This aligns Q31 with the scoring approach used for other questions.

## 4 Question level results

The reporting outputs contain question level results for the questions included in the questionnaire. The online dashboards show the full breakdown of all response options for the questions. However, in much of the reporting question level results are reported as a single percentage (e.g. % of staff agreeing/strongly agreeing) as well as the proportion choosing each response option. While the meaning of the percentage reported for a given question is specified in the reporting outputs, a more detailed explanation of how the reported percentage is calculated for each question is provided in the table below.

Certain questions are never weighted or benchmarked in the reports, either because a higher or lower value does not relate to a better or worse result or because they are demographic or factual questions. The questions which are not weighted or benchmarked are: Q1-3, Q10, Q13, Q15, Q33-40a, Q41a-b and Q47-51.

Responses to Q42-46 are used to assign each respondent a National Statistics Socio-economic classification (NS-SEC) class. NS-SEC classes have values 1-5 and further information about the meanings of these values is available in the [socio-economic background harmonised standard](#). The Five Class socio-economic background variable is derived using the self-coded derivation method. The Three Class socio-economic background variable is derived by re-coding responses to Q46. Results for the Five or Three Class variables are not weighted or benchmarked. Results for each of q42-46 are not reported.

| Question number | Calculation of results reported   | Values reported (Response code in questionnaire) |
|-----------------|---|--|
| q1              | % of staff selecting 'Often'/'Always' out of those who answered the question  | 4 & 5  |
| q2              | % of staff that 'Always'/'Usually' work the same hours / shift pattern each week out of those who answered the question | 1 & 2  |
| q3              | % of staff that have contact with patients / service users out of those who answered the question                       | 1 & 2  |
| q4a-c           | % of staff selecting 'Often'/'Always' out of those who answered the question  | 4 & 5  |
| q5a-i           | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question                                    | 4 & 5  |
| q6a-c           | % of staff selecting 'Satisfied'/'Very Satisfied' out of those who answered the question                                | 4 & 5  |
| q7a             | % of staff selecting 'Never'/'Rarely' out of those who answered the question  | 1 & 2  |
| q7b             | % of staff selecting 'Often'/'Always' out of those who answered the question  | 4 & 5  |
| q7c             | % of staff selecting 'Never'/'Rarely' out of those who answered the question  | 1 & 2  |

| Question number | Calculation of results reported  | Values reported (Response code in questionnaire) |
|-----------------|--|--|
| q8a             | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question, but excluding those who selected 'Not applicable to me'                                | 4 & 5  |
| q8b-c           | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question   | 4 & 5  |
| q9              | % of staff selecting 'Often'/'Always' out of those who answered the question, but excluding those who selected 'Not applicable – I always work the same hours/shift pattern' | 4 & 5  |
| q11a-g          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question   | 4 & 5  |
| q12a-d          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question   | 4 & 5  |
| q14a-i          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question   | 4 & 5  |
| q15             | % of staff working part-time out of those who answered the question  | 1  |
| q16a            | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question   | 4 & 5  |
| q16b-e*         | % of staff selecting 'Yes' out of those who answered the question  | 1  |
| q17a-g*         | % of staff selecting 'Often'/'Always' out of those who answered the question   | 4 & 5  |
| q18a-c*         | % of staff saying they experienced at least one incident of violence out of those who answered the question  | 2 to 5   |
| q18d            | % of staff saying they, or a colleague, reported it, out of those who answered the question excluding those who selected 'DK' or 'NA'  | 1, 2 & 6 <sup>6</sup>                            |
| q19a-c*         | % of staff saying they experienced at least one incident of bullying, harassment or abuse out of those who answered the question   | 2 to 5   |
| q19d            | % of staff saying they, or a colleague, reported it, out of those who answered the question excluding those who selected 'DK' or 'NA'  | 1, 2 & 6 <sup>6</sup>                            |
| q20             | % of staff selecting 'Yes' out of those who answered the question  | 1  |
| q21a-b*         | % of staff selecting 'Yes' out of those who answered the question  | 1  |
| q21c*           | % of staff saying they have experienced discrimination on each basis out of those who answered the question  | 1 (for each code)                                |
| q22a-b*         | % of staff saying they have been the target of at least one incident of unwanted behaviour of a sexual nature in the workplace out of those who answered the question        | 2 to 5   |
| q23*            | % of staff saying they have seen any errors, near misses, or incidents that could have hurt staff and/or patients/service users  | 1  |
| q24a-d          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question excluding those who selected 'Don't know'   | 4 & 5  |

<sup>6</sup> See [Section 2.1](#) for how code 6 is assigned

| Question number | Calculation of results reported   | Values reported (Response code in questionnaire)  |
|-----------------|---|---|
| q25a-b          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question  | 4 & 5   |
| q26             | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question  | 4 & 5   |
| q27             | % of staff selecting 'Often'/'Always' out of those who answered the question  | 4 & 5   |
| q28             | % of staff selecting 'Yes' out of those who answered the question   | 1   |
| q29a-f          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question  | 4 & 5   |
| q29g            | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question excluding those who selected 'Not applicable'  | 4 & 5   |
| q30a-f          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question  | 4 & 5   |
| q31             | % of staff selecting response each option out of those who answered the question excluding those who selected 'DK' or 'Prefer not to say'   | 1 (for each code)   |
| q32a-c          | % of staff selecting 'Agree'/'Strongly Agree' out of those who answered the question  | 4 & 5   |
| q33             | % of staff selecting response each option out of those who answered the question  | each code   |
| q34             | % of staff selecting each response option out of those who answered the question  | each code   |
| q35             | % of staff selecting each response option out of those who answered the question  | each code   |
| q36             | % of staff selecting each response option out of those who answered the question  | each code   |
| q37             | % of staff selecting a response falling into each of the following categories, out of those who answered the question<br>Categories:<br>White<br>Mixed/Multiple ethnic background<br>Asian/Asian British<br>Black/African/Caribbean/Black British<br>Other ethnic group | White: 1 to 4<br>Mixed/Multiple ethnic background: 5 to 8<br>Asian/Asian British: 9 to 14<br>Black/African/Caribbean/Black British: 15 to 17<br>Other ethnic group: 18 & 19 |
| q38             | % of staff selecting each response option out of those who answered the question  | each code   |
| q39             | % of staff selecting each response option out of those who answered the question  | each code   |
| q40a            | % of staff selecting 'Yes' out of those who answered the question   | 1   |
| q40b            | % of staff selecting 'Yes' out of those who answered the question excluding those who select 'No adjustment required'   | 1   |
| q41a-b          | % of staff selecting 'Yes' out of those who answered the question   | 1   |
| q42-46          | Responses to these questions used to assign National Statistics Socio-economic classification (NS-SEC) class using the self-coded derivation method. See the <a href="#">Harmonised Standard guidance</a> for more information.   | Managerial, administrative and professional: 1  |

| Question number | Calculation of results reported   | Values reported (Response code in questionnaire)  |
|-----------------|---|---|
|                 |   | <p>Intermediate: 2</p> <p>Small employers and own account workers: 3</p> <p>Lower supervisory and technical: 4</p> <p>Semi-routine and routine: 5</p> |
| q46             | <p>% of staff selecting a response falling into each of the following categories, out of those who answered the question</p> <p>Categories:</p> <p>Professional</p> <p>Intermediate</p> <p>Working class</p>  | <p>Professional: 1 &amp; 2</p> <p>Intermediate: 3</p> <p>Working class: 4 &amp; 5</p>   |
| q47             | % of staff selecting each response option out of those who answered the question  | each code   |
| q48a            | % of staff selecting each response option out of those who answered the question  | each code   |
| q48b            | % of staff selecting each response option out of those who answered the question  | each code   |
| q49             | % of staff selecting each response option out of those who answered the question  | each code   |
| q50             | % of staff selecting 'Yes' out of those who answered the question   | 1   |
| q51             | <p>% of staff selecting a response falling into each of the following categories, out of those who answered the question (response codes from questionnaire shown in brackets)</p> <p>Categories:</p> <p>Registered nurses &amp; midwives (26 to 33)</p> <p>Nursing or healthcare assistants (34)</p> <p>Medical or dental (13 to 17)</p> <p>Allied health professionals (1 to 3 &amp; 5 to 10)</p> <p>Scientific and technical (4 &amp; 11 to 12)</p> <p>Social care (35 to 37)</p> <p>Public health (24)</p> <p>Commissioning (25)</p> <p>Admin and clerical (38)</p> | Response codes included in column to left   |

| Question number | Calculation of results reported   | Values reported (Response code in questionnaire) |
|-----------------|---|--|
|                 | Central functions (39)<br>Maintenance (40)<br>General management (41)<br>Other (42)<br>Emergency care practitioner (18)<br>Paramedic (19)<br>Emergency care assistant (20)<br>Ambulance technician (21)<br>Ambulance control staff (22)<br>Patient transport service (23) |  |

\* Questions marked with one asterisk are reverse scored, i.e. a lower percentage indicates a better result.

## 5 Benchmarking groups

Each organisation that participates in the survey is assigned to a benchmarking group that includes organisations of a similar type, based on the services they offer, which ensures that any comparisons made between organisations are as fair and as reasonable as possible, recognising that some variation across organisations likely exists even within benchmarking groups.

When making comparisons, it is important to note the profile of the bank workforce at each organisation may be different from the average for the benchmarking group, and any profile differences should be taken into account when interpreting the results. Unlike NSS results for staff on substantive contracts, the results for bank workers are not weighted to standardise these profiles.

In the benchmark reports, organisations' survey results are presented in the context of their benchmarking group's best, average and worst results. However, note benchmarking group results for 2022 are not available as participation in the survey was voluntary and the aggregated results are not nationally representative.

The benchmarking groups for 2025 are:

- Acute and Acute & Community Trusts
- Acute Specialist Trusts
- Mental Health & Learning Disability and Mental Health, Learning Disability & Community Trusts<sup>7</sup>
- Community Trusts
- Ambulance Trusts
- Social Enterprises – Community

Trusts are assigned to benchmarking groups according to the following criteria:

- Ambulance Trusts – includes the eleven regional Ambulance trusts.
- Acute Specialist Trusts are those which meet BOTH the following criteria:
  - Offer services only to a certain population (e.g. women or children) or for a specific clinical condition (e.g. cancer, cardiothoracic).
  - Do not have a type 1 A&E (although they may offer a limited emergency service related to the condition they specialise in).
- All other trusts which offer acute services are assigned to the Acute and Acute & Community benchmark group.
- All trusts which do not offer acute services but offer mental health and/or learning disability services are assigned to the Mental Health/Learning Disability and Mental Health/Learning Disability & Community benchmarking group.
- All trusts which offer community services but neither MH/LD nor acute services are assigned to the Community Trusts benchmarking group.

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<sup>7</sup> For the purposes of reporting in the dashboards, benchmark data excel and detailed spreadsheets, this group is abbreviated to 'MH & LD, MH, LD & Community Trusts'. It is written in full in the benchmark reports.

In the benchmark reports, the results for social enterprises, whose participation in the survey each year is voluntary, are benchmarked against Community Trusts.

## 6 Method used for weighting scores

To account for trust size when calculating national results, the data for bank workers are weighted. A **trust size weight** is used in the outputs produced by the SCC and is applied to the national reporting.

The trust size weight is calculated for all trusts that participate in the survey for bank workers. The calculation for this weight is: total number of eligible bank workers / number of bank workers responding.

For example, if a trust had a total eligible population of 1,100 bank workers and received 500 responses from these workers then the trust size weight that would be applied to each bank worker responding at this trust would be:

$$1,100 / 500 = 2.2$$

**Note:** Certain questions are never weighted or benchmarked in the reports as they ask for demographic or factual information. The questions which are not weighted or benchmarked are: Q1-3, Q10, Q13, Q15, Q33-40a, Q41a-b, Q47-51, Three Class socio-economic background and Five Class socio-economic background.

Unlike the NSS results for staff on substantive contracts, the results for bank workers are **not** weighted by occupation group. When making comparisons against the benchmarking group results, it should be noted that the occupation group profile of the bank workforce at the organisation may be different from the average for the benchmarking group, and any differences should be considered when interpreting the results.

### 6.1 Corrective weight for 2023

To address a data collection issue in 2023, alternative organisational group, trust size and combined weights have been applied to the following affected measures for 2023:

- Q18a – In the last 12 months how many times have you personally experienced physical violence at work from patients/service users, their relatives, or other members of the public.
- Q18b – In the last 12 months how many times have you personally experienced physical violence at work from managers.
- Q18c – In the last 12 months how many times have you personally experienced physical violence at work from other colleagues.
- Q18d – The last time you experienced physical violence at work, did you or a colleague report it.
- Q19a – In the last 12 months how many times have you personally experienced bullying, harassment or abuse at work from patients/service users, their relatives, or other members of the public.
- Q19b – In the last 12 months how many times have you personally experienced bullying, harassment or abuse at work from managers.

- Q19c – In the last 12 months how many times have you personally experienced bullying, harassment or abuse at work from other colleagues.
- Q19d – The last time you experienced bullying, harassment or abuse at work, did you or a colleague report it.
- The People Promise element sub-score “Negative experiences” which uses questions 18a-c and q19a-c in its calculation.
- The People Promise element sub-score “Health and safety climate” which uses questions 18d and 19d in its calculation.
- The People Promise score “We are safe and healthy”, which uses the “Negative experiences” and “Health and safety climate” sub-scores in its calculation.

## 7 Outputs

Outputs produced by the SCC fall into three categories: national results, local results and regional/system-level results.

National outputs:

- National dashboards
- National aggregated report
- National Workforce Equality Standards Tables

Local outputs:

- Benchmark reports
- Organisational dashboards

Region and system-level outputs:

- Region/system dashboards

The content of each of these outputs is outlined below.

### 7.1 National outputs

Please note national outputs are based on data from participating *trusts* only. They exclude organisations that participate voluntarily (i.e. ICBs, Social Enterprises etc.).

#### National dashboards

Published online, these dashboards provide the national results for all participating trusts on all People Promise elements, themes, sub-scores and questions, including trend data for 2023-2025 where available.

Results are presented for all trusts combined (national average) as well as for each individual trust benchmarking group.

Data points reported are mean scores for all the case level (individual response) data that feeds into a given result. The exception to this is the response rate, which is the mean score of trusts' overall response rates.

Several of the dashboards allow for background information variables to be applied as breakdowns to the results. Up to two breakdowns can be applied at a time. The breakdowns that can be applied are:

1. Age
2. Ethnicity – summary (white staff / staff from all other ethnic groups combined)
3. Ethnicity – detailed (all responses)
4. Which of the following best describes you? (Female, Male, Non-binary, Prefer to self-describe, Prefer not to say)
5. Gender identity
6. Home working
7. International recruitment
8. Length of service
9. Long-lasting health conditions or illnesses
10. Look after others with LTC
11. Main source of paid work
12. Three Class socio-economic background
13. Five Class socio-economic background
14. Occupational group – summary
15. Occupational group – detailed (all responses)
16. Occupational group – medical and all other occupations
17. Patient facing role
18. Previously worked on a substantive contract
19. Regular department/work area
20. Regular hours/shift pattern
21. Religion
22. Responsibility for caring for children
23. Sexual orientation
24. Working hours per week

The data are weighted, except for the response rates and those questions where weighting does not apply (see [Section 6](#)).

This group of outputs consists of five dashboards, as follows:

| Name             | Description   | Weights applied   |
|------------------|---|---|
| Summary – scores | Summary view of the 2025 People Promise element and theme scores.   | Trust size weight   |
| Scores           | People Promise element, theme and sub-score results which can be broken down by the background information variables listed above this table. | Trust size weight<br>Corrective weight for affected measures for 2023 |
| Questions        | Results for each question, showing the summary result, e.g. '% agreeing', which includes staff selecting both “Agree” and                     | Trust size weight   |

| Name                 | Description   | Weights applied   |
|----------------------|---|---|
|                      | "Strongly agree". These results can be broken down by the background information variables listed above this table. | Corrective weight for affected measures for 2023                      |
| Detailed - questions | Results for each question showing the proportion of staff selecting each individual response option.                | Trust size weight<br>Corrective weight for affected measures for 2023 |
| Response rates       | Average (mean) of the trusts' response rates.   | None  |

Further information about using the dashboards is available on the [‘How to use the dashboards’](#) page of the NSSB dashboards site.

### National aggregate report

Published in PDF format, these slides provide a summary of the key national results (trusts only) with commentary.

Results are weighted using the trust size weight.

### National Workforce Equality Standards Tables

Published in Excel format, these tables provide the national results (trusts only) for the NHS Staff Survey indicators used in the Bank Workforce Race Equality Standard (BWRES) and metrics used in the Workforce Disability Equality Standard (WDES).

The national BWRES tables include the results for each indicator broken down by ethnicity and gender, meaning indicator values (and base sizes) are presented for four staff groups: female white staff, female staff from all other ethnic groups combined, male white staff and male staff from all other ethnic groups combined.

The national WDES tables include the results for each metric for staff with a long-lasting health condition and staff without a long-lasting health condition, as well as the base sizes for these two groups of staff.

The national WDES tables also show the difference between the value of each metric for staff with a long-lasting health condition and the value of each metric for staff without a long-lasting health condition.

## 7.2 Local outputs

Local results are produced for all participating organisations.

### Benchmark reports

A PDF report is produced for every organisation and contains organisation results for People Promise elements, themes, sub-scores & questions. Three-year trends are shown for all People Promise elements, themes and sub-scores and any questions where comparative trend data are

available. All results are benchmarked where appropriate (i.e. non-evaluative questions are not benchmarked).

Results relating to BWRES and WDES metrics are shown towards the end of the report.

The People Promise element and theme results for 2024 vs 2025 are tested for statistical significance and included in the appendix of the report.

Values reported in the benchmark reports:

- Organisation results:
  - **'Your org'**: the organisation mean result based on all the individual responses to a given question or based on all the individual scores for a given summary indicator (People Promise element, theme or sub-score).
  - **'Responses'**: the number of responses from which a result is calculated. When there are less than 10 responses for the organisation, results are suppressed to protect staff confidentiality and to ensure robustness of the results.
- Benchmarking group results:
  - **'Average result'**: the median result from all the organisation mean results within the given benchmarking group.
  - **'Best result'**: the best organisational mean result from all organisation mean results in the given benchmarking group.
  - **'Worst result'**: the worst organisational mean result from all organisation mean results in the given benchmarking group.

## Organisational dashboards

Published online, these dashboards provide the results for each participating organisation and benchmark data on all People Promise elements, themes, sub-scores and questions, including trend data for 2023-2025 where available.

Several of the dashboards allow for background information variables to be applied as breakdowns to the results. One breakdown can be applied at a time. The breakdowns that can be applied are:

1. Age
2. Ethnicity – summary (white staff / staff from all other ethnic groups combined)
3. Which of the following best describes you? (Female, Male, Non-binary, Prefer to self-describe, Prefer not to say)
4. Gender identity
5. Home working
6. International recruitment
7. Length of service
8. Long-lasting health conditions or illnesses
9. Look after others with LTC
10. Main source of paid work
11. Three Class socio-economic background
12. Five Class socio-economic background
13. Occupational group – summary
14. Patient facing role
15. Previously worked on a substantive contract

16. Regular department/work area
17. Regular hours/shift pattern
18. Religion
19. Responsibility for caring for children
20. Sexual orientation
21. Working hours per week

The trust size weight is applied, except for those questions where weighting does not apply (see [Section 6](#)), the response rates, and where no benchmark data are shown (in the breakdowns dashboards).

This output consists of eight dashboards, as follows:

| Name                 | Description   | Weights applied                                   |
|----------------------|---|---|
| Summary – scores     | Summary view of the 2025 People Promise element and theme scores.   |   |
| Scores               | People Promise element, theme and sub-score results which can be broken down by the background information variables listed above the table.  | Corrective weight for affected measures for 2023. |
| Questions            | Results for each question, showing the summary result, e.g. '% agreeing', which includes staff selecting both "Agree" and "Strongly agree". These results can be broken down by the background information variables listed above the table.  | Corrective weight for affected measures for 2023. |
| Detailed - questions | Results for each question showing the proportion of staff selecting each individual response option.  | Corrective weight for affected measures for 2023. |
| BWRES                | Data for the NHS Staff Survey indicators used in the Bank Workforce Race Equality Standard (BWRES). It includes the 2023-2025 results for indicators 5, 6, 7 and 8 split by ethnicity (White staff / Staff from all other ethnic groups combined). These results are reported as four indicators which are detailed, along with their calculation, in Appendix B.   | Corrective weight for affected measures for 2023. |
| WDES                 | Data for the NHS Staff Survey metrics used in the Workforce Disability Equality Standard (WDES). It includes 2023-2025 results for metrics 4a-d, 5, 6, 7, 8 and 9a split by staff with a long-lasting health condition or illness and staff without a long-lasting health condition or illness. These results are reported as seven metrics which are detailed, along with their calculation in Appendix B. | Corrective weight for affected measures for 2023. |
| Response rates       | Average (mean) of the trusts' response rates.   | None  |

| Name                     | Description  | Weights applied |
|--------------------------|--|-----------------|
| Occupation group profile | Compares an organisation's profile with the average (median) profile of the benchmark group. | None            |

Further information about using the dashboards is available on the [‘How to use the dashboards’](#) page of the NSSB dashboards site.

### 7.3 Region/system-level outputs

The Region and system-level outputs are displayed across dashboards:

#### Region dashboards

- The region dashboards incorporate disaggregated organisation level results with benchmarking for People Promise elements, themes and sub-scores and aggregated whole region results for People Promise elements, themes, sub-scores, questions, and response rates.

#### ICS dashboards

- The ICS dashboards incorporate disaggregated organisation level results with benchmarking for People Promise elements, themes and sub-scores and aggregated whole ICS results for People Promise elements, themes, sub-scores, questions, and response rates.
- Data for Ambulance trusts are not included in ICS results as these trusts can cover more than one ICS.

Note that data for organisations that complete the survey voluntarily (ICBs, other non-trust organisations) are not included in either the region or system-level dashboards.

#### Results by organisation (disaggregated results)

Occupational group weighting is applied to the disaggregated organisation level data, which shows the results for each trust, the relevant benchmark group average and the best and worst trust results for the appropriate benchmark group, as reported in the benchmark reports. Trust weighting is applied to the aggregated data for a whole Region/ICS in either the region or system-level dashboards.

#### Aggregated results for regions/ICs

Trend data for 2023-2025 are presented where appropriate.

Data points reported are mean scores for all the case level (individual) data which qualifies for a given group.

Several of the dashboards allow for background information variables to be applied as breakdowns to the results. Up to two breakdowns can be applied at a time. The breakdowns that can be applied are:

1. Age
2. Ethnicity – summary (white staff / staff from all other ethnic groups combined)
3. Ethnicity – detailed (all responses)
4. Which of the following best describes you? (Female, Male, Non-binary, Prefer to self-describe, Prefer not to say)
5. Gender identity
6. Home working
7. International recruitment
8. Length of service
9. Long-lasting health conditions or illnesses
10. Look after others with LTC
11. Main source of paid work
12. Three Class socio-economic background
13. Five Class socio-economic background
14. Occupational group – summary
15. Occupational group – detailed (all responses)
16. Occupational group – medical and all other occupations
17. Patient facing role
18. Previously worked on a substantive contract
19. Regular department/work area
20. Regular hours/shift pattern
21. Religion
22. Responsibility for caring for children
23. Sexual orientation
24. Working hours per week

The data are weighted where appropriate using the Trust size weight only, except for the response rates and for those questions where weighting does not apply (see [Section 6](#)).

The regional and ICS outputs consist of seven dashboards, as follows:

| Name               | Description  | Weights applied  |
|--------------------|--|--|
| Summary - scores   | A view of all of the People Promise Element and Theme scores for 2025.   | Trust size weight<br>Corrective weight for affected measures for 2023. |
| Scores             | People Promise element, theme and sub-score results which can be broken down by the background information variables listed above the table.   | Trust size weight<br>Corrective weight for affected measures for 2023. |
| Questions          | Results for each question, showing the summary result, e.g. '% agreeing', which includes staff selecting both "Agree" and "Strongly agree". These results can be broken down by the background information variables listed above the table. | Trust size weight<br>Corrective weight for affected measures for 2023. |
| Detailed questions | Results for each question showing the proportion of staff selecting each individual response option.   | Trust size weight  |

| Name                                     | Description  | Weights applied                                   |
|--|--|---|
|  |  | Corrective weight for affected measures for 2023. |
| Scores by organisation                   | A view of the scores for the Trusts within a region/ICS                                      | None  |
| Response rates                           | Average (mean) of the trusts' response rates.  | None  |
| Occupation group profile by organisation | Compares an organisation's profile with the average (median) profile of the benchmark group. | None  |

Further information about using the dashboards is available on the [How to use the dashboards](#) page of the NSSB dashboards site.

## 8 Organisation historical comparability

As part of reporting NSSB, historical comparisons are provided for most organisations (i.e. 2022-2025 results are reported so that organisations can understand how their performance has changed over time). However, it is not appropriate or possible for some organisations to receive historical comparisons due to changes in their circumstances (e.g. mergers), because they have not participated in the survey before or because the results are not considered comparable. Organisations which will not be receiving historical comparisons for the 2025 survey are listed in [Section 8.1](#) below.

### 8.1 Organisations with no historical comparisons

| Organisation code | Organisation name                                | Reason for non-comparability  |
|-------------------|--|---|
| R1H               | BARTS HEALTH NHS TRUST                           | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.          |
| RAE               | BRADFORD TEACHING HOSPITALS NHS FOUNDATION TRUST | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.          |
| RAJ               | MID AND SOUTH ESSEX NHS FOUNDATION TRUST         | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.          |
| RAL               | ROYAL FREE LONDON NHS FOUNDATION TRUST           | Formed by the acquisition of North Middlesex University Hospital NHS Trust (RAP) by Royal Free London NHS Foundation Trust (RAL). |

| Organisation code | Organisation name  | Reason for non-comparability  |
|-------------------|--|---|
| RAX               | KINGSTON AND RICHMOND NHS FOUNDATION TRUST                     | Formed by the acquisition of Hounslow and Richmond NHS Trust (RY9) by Kingston Hospital NHS Foundation Trust (RAX).   |
| RCB               | YORK AND SCARBOROUGH TEACHING HOSPITALS NHS FOUNDATION TRUST   | Due to a substantial change in the bank workforce size and profile, the data for this organisation will not be comparable prior to 2025.  |
| RCX               | THE QUEEN ELIZABETH HOSPITAL KING'S LYNN NHS FOUNDATION TRUST  | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RF4               | BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RJC               | SOUTH WARWICKSHIRE UNIVERSITY NHS FOUNDATION TRUST             | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RJZ               | KING'S COLLEGE HOSPITAL NHS FOUNDATION TRUST                   | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RQ3               | BIRMINGHAM WOMEN'S AND CHILDREN'S NHS FOUNDATION TRUST         | Transfer of Children and Young People s Mental Health Services (CAMHS) in Birmingham from Birmingham Women's and Children's NHS Foundation Trust (RQ3) to Birmingham and Solihull Mental Health NHS Foundation Trust (RXT). |
| RR8               | LEEDS TEACHING HOSPITALS NHS TRUST                             | Due to historical errors with drawing the sample in previous years and a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.                                    |
| RRK               | UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST           | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RXF               | MID YORKSHIRE TEACHING NHS TRUST                               | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RXK               | SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST               | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |
| RXL               | BLACKPOOL TEACHING HOSPITALS NHS FOUNDATION TRUST              | Due to a substantial change in bank workforce size, the data for this organisation will not be comparable prior to 2025.  |

| Organisation code | Organisation name  | Reason for non-comparability  |
|-------------------|--|---|
| RXT               | BIRMINGHAM AND SOLIHULL MENTAL HEALTH NHS FOUNDATION TRUST | Transfer of Children and Young People's Mental Health Services (CAMHS) in Birmingham from Birmingham Women's and Children's NHS Foundation Trust (RQ3) to Birmingham and Solihull Mental Health NHS Foundation Trust (RXT). |

## 9 Changes to historical data

### People Promise element 5 (We are always learning)

In 2022, results for 'We are always learning' were based on calculating sub-scores for Development and Appraisals. Starting in 2023, this was changed so that results for the same People Promise element are based on calculating the sub-score for Development only.

For historical comparison purposes, 2022 results for 'We are always learning' have been re-calculated using only the sub-score for Development.

### People Promise element 1 ('We are compassionate and inclusive') and People Promise element 4 ('We are safe and healthy')

Due to q16b and q20 not being comparable in 2025, results for 'We are compassionate and inclusive' and 'We are safe and healthy' will be recalculated to exclude q16b and q20 for all years.

## 10 Questionnaire comparability and survey changes

To view the **changes made to the NSSB 2025 questionnaire** please see the document in the guidance section of our website. A full list of comparable questions can be found in table 3.

The vast majority of the questionnaire remained unchanged between 2024 and 2025.

However, the following caveats should be kept in mind:

- Question 16b ("In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities? Examples may include back pain, neck or arm strains, and joint pain.") has new wording for 2025 and is not comparable.
- Question 20 ("Does your organisation act fairly with regard to career progression / promotion, regardless of e.g. age, disability, ethnic background, gender reassignment, religion, sex, or sexual orientation?") has new wording for 2025 and is not comparable.
- Question 21c ("On what grounds have you experienced discrimination?") has updated response options for 2025 and is not comparable. Response options: "Age", "Disability", "Gender reassignment", "Marriage and civil partnership", "Pregnancy and maternity", "Race", "Religion or belief", "Sex", "Sexual orientation", "Other (please specify)".
- Question 37 ("What is your ethnic group?") response option 13 ("Filipino") is new for 2025.
- For 2025, the online questionnaire includes the following new questions about socio-economic background (SEB):

- a. Question 42 (“When you were aged about 14, was the main or highest income earner in your household an employee, self-employed, or not working?”)
- b. Question 43 (“When you were aged about 14, how many people worked for the main or highest income earner’s employer?”)
- c. Question 44 (“When you were aged about 14, how many people did the main or highest income earner employ?”)
- d. Question 45 (“When you were aged about 14, did the main or highest income earner formally supervise any other employees?”)
- e. Question 46 (“When you were aged about 14, what was the occupation of the main or highest income earner?”)

**Table 3: Questionnaire comparability (2024-2025)**

| 2024 | 2025       | 2025 Question wording  | Comparable? |
|------|------------|--|-------------|
| Q1   | <b>Q1</b>  | Thinking about the bank work you do within this organisation, how often do you work in the same department or work area? | <b>Yes</b>  |
| Q2   | <b>Q2</b>  | Do you work the same hours / shift pattern each week?  | <b>Yes</b>  |
| Q3   | <b>Q3</b>  | Do you have face-to-face, video or telephone contact with patients / service users as part of your job?                  | <b>Yes</b>  |
| Q4a  | <b>Q4a</b> | I look forward to going to work.   | <b>Yes</b>  |
| Q4b  | <b>Q4b</b> | I am enthusiastic about my job.  | <b>Yes</b>  |
| Q4c  | <b>Q4c</b> | Time passes quickly when I am working.   | <b>Yes</b>  |
| Q5a  | <b>Q5a</b> | I always know what my work responsibilities are.   | <b>Yes</b>  |
| Q5b  | <b>Q5b</b> | I am trusted to do my job.   | <b>Yes</b>  |
| Q5c  | <b>Q5c</b> | There are frequent opportunities for me to show initiative in my role.   | <b>Yes</b>  |
| Q5d  | <b>Q5d</b> | I am able to make suggestions to improve the work we do.   | <b>Yes</b>  |
| Q5e  | <b>Q5e</b> | I am involved in deciding on changes introduced that affect my work.   | <b>Yes</b>  |
| Q5f  | <b>Q5f</b> | I am able to make improvements happen at work.   | <b>Yes</b>  |
| Q5g  | <b>Q5g</b> | I am able to meet all the conflicting demands on my time at work.  | <b>Yes</b>  |
| Q5h  | <b>Q5h</b> | I have adequate materials, supplies and equipment to do my work.   | <b>Yes</b>  |
| Q5i  | <b>Q5i</b> | When I am at work, there are enough staff for me to do my job properly.  | <b>Yes</b>  |
| Q6a  | <b>Q6a</b> | The recognition I get for good work.   | <b>Yes</b>  |
| Q6b  | <b>Q6b</b> | The extent to which my organisation values my work.  | <b>Yes</b>  |
| Q6c  | <b>Q6c</b> | My level of pay.   | <b>Yes</b>  |
| Q7a  | <b>Q7a</b> | I have unrealistic time pressures.   | <b>Yes</b>  |
| Q7b  | <b>Q7b</b> | I have a choice in deciding how to do my work.   | <b>Yes</b>  |

| 2024 | 2025        | 2025 Question wording  | Comparable? |
|------|-------------|--|-------------|
| Q7c  | <b>Q7c</b>  | Relationships at work are strained.  | <b>Yes</b>  |
| Q8a  | <b>Q8a</b>  | I feel that my role makes a difference to patients / service users.  | <b>Yes</b>  |
| Q8b  | <b>Q8b</b>  | My organisation is committed to helping me balance my work and home life.  | <b>Yes</b>  |
| Q8c  | <b>Q8c</b>  | I achieve a good balance between my work life and my home life.  | <b>Yes</b>  |
| Q9   | <b>Q9</b>   | I am able to decide the hours/shift pattern I want to work as a bank worker.   | <b>Yes</b>  |
| Q10  | <b>Q10</b>  | The next set of questions asks about your experience of teamwork at this organisation. How would you like to answer these questions? | <b>Yes</b>  |
| Q11a | <b>Q11a</b> | I receive the respect I deserve from my colleagues at work.  | <b>Yes</b>  |
| Q11b | <b>Q11b</b> | Team members understand each other's roles.  | <b>Yes</b>  |
| Q11c | <b>Q11c</b> | I enjoy working with the colleagues in my team.  | <b>Yes</b>  |
| Q11d | <b>Q11d</b> | My team has enough freedom in how to do its work.  | <b>Yes</b>  |
| Q11e | <b>Q11e</b> | In my team disagreements are dealt with constructively.  | <b>Yes</b>  |
| Q11f | <b>Q11f</b> | I feel valued by my team.  | <b>Yes</b>  |
| Q11g | <b>Q11g</b> | I feel a strong personal attachment to my team.  | <b>Yes</b>  |
| Q12a | <b>Q12a</b> | Teams within this organisation work well together to achieve their objectives.   | <b>Yes</b>  |
| Q12b | <b>Q12b</b> | The people I work with are understanding and kind to one another.  | <b>Yes</b>  |
| Q12c | <b>Q12c</b> | The people I work with are polite and treat each other with respect.   | <b>Yes</b>  |
| Q12d | <b>Q12d</b> | The people I work with show appreciation to one another.   | <b>Yes</b>  |
| Q13  | <b>Q13</b>  | The next set of questions asks about your immediate manager..... How would you like to answer these questions?                       | <b>Yes</b>  |
| Q14a | <b>Q14a</b> | My immediate manager(s) encourages me at work.   | <b>Yes</b>  |
| Q14b | <b>Q14b</b> | My immediate manager(s) gives me clear feedback on my work.  | <b>Yes</b>  |
| Q14c | <b>Q14c</b> | My immediate manager(s) asks for my opinion before making decisions that affect my work.   | <b>Yes</b>  |
| Q14d | <b>Q14d</b> | My immediate manager(s) takes a positive interest in my health and well-being.   | <b>Yes</b>  |
| Q14e | <b>Q14e</b> | My immediate manager(s) values my work.  | <b>Yes</b>  |
| Q14f | <b>Q14f</b> | My immediate manager(s) works together with me to come to an understanding of problems.  | <b>Yes</b>  |
| Q14g | <b>Q14g</b> | My immediate manager(s) is interested in listening to me when I describe challenges I face.  | <b>Yes</b>  |

| 2024 | 2025        | 2025 Question wording   | Comparable? |
|------|-------------|---|-------------|
| Q14h | <b>Q14h</b> | My immediate manager(s) cares about my concerns   | <b>Yes</b>  |
| Q14i | <b>Q14i</b> | My immediate manager(s) takes effective action to help me with any problems I face  | <b>Yes</b>  |
| Q15  | <b>Q15</b>  | On average, how many hours per week do you usually undertake for bank in this organisation?   | <b>Yes</b>  |
| Q16a | <b>Q16a</b> | My organisation takes positive action on health and well-being.   | <b>Yes</b>  |
| Q16b | <b>Q16b</b> | In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities? Examples may include back pain, neck or arm strains, and joint pain.            | <b>No</b>   |
| Q16c | <b>Q16c</b> | During the last 12 months have you felt unwell as a result of work related stress?  | <b>Yes</b>  |
| Q16d | <b>Q16d</b> | In the last three months have you ever come to work despite not feeling well enough to perform your duties?   | <b>Yes</b>  |
| Q16e | <b>Q16e</b> | Have you felt pressure from the organisation to come to work?   | <b>Yes</b>  |
| Q17a | <b>Q17a</b> | How often, if at all, do you find your work emotionally exhausting?   | <b>Yes</b>  |
| Q17b | <b>Q17b</b> | How often, if at all, do you feel burnt out because of your work?   | <b>Yes</b>  |
| Q17c | <b>Q17c</b> | How often, if at all, does your work frustrate you?   | <b>Yes</b>  |
| Q17d | <b>Q17d</b> | How often, if at all, are you exhausted at the thought of another day/shift at work?  | <b>Yes</b>  |
| Q17e | <b>Q17e</b> | How often, if at all, do you feel worn out at the end of your working day/shift?  | <b>Yes</b>  |
| Q17f | <b>Q17f</b> | How often, if at all, do you feel that every working hour is tiring for you?  | <b>Yes</b>  |
| Q17g | <b>Q17g</b> | How often, if at all, do you not have enough energy for family and friends during leisure time?   | <b>Yes</b>  |
| Q18a | <b>Q18a</b> | In the last 12 months how many times have you personally experienced physical violence at work from patients / service users, their relatives or other members of the public?             | <b>Yes</b>  |
| Q18b | <b>Q18b</b> | In the last 12 months how many times have you personally experienced physical violence at work from managers?   | <b>Yes</b>  |
| Q18c | <b>Q18c</b> | In the last 12 months how many times have you personally experienced physical violence at work from other colleagues?   | <b>Yes</b>  |
| Q18d | <b>Q18d</b> | The last time you experienced physical violence at work, did you or a colleague report it?  | <b>Yes</b>  |
| Q19a | <b>Q19a</b> | In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from patients / service users, their relatives or other members of the public? | <b>Yes</b>  |
| Q19b | <b>Q19b</b> | In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from managers?   | <b>Yes</b>  |

| 2024 | 2025        | 2025 Question wording   | Comparable? |
|------|-------------|---|-------------|
| Q19c | <b>Q19c</b> | In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from other colleagues?   | <b>Yes</b>  |
| Q19d | <b>Q19d</b> | The last time you experienced harassment, bullying or abuse at work, did you or a colleague report it?  | <b>Yes</b>  |
| Q20  | <b>Q20</b>  | Does your organisation act fairly with regard to career progression / development, regardless of e.g. age, disability, ethnic background, gender reassignment, religion, sex, or sexual orientation?    | <b>No</b>   |
| Q21a | <b>Q21a</b> | In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?   | <b>Yes</b>  |
| Q21b | <b>Q21b</b> | In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?  | <b>Yes</b>  |
| Q21c | <b>Q21c</b> | On what grounds have you experienced discrimination?  | <b>No</b>   |
| Q22a | <b>Q22a</b> | In the last 12 months, how many times have you been the target of unwanted behaviour of a sexual nature in the workplace from patients / service users, their relatives or other members of the public? | <b>Yes</b>  |
| Q22b | <b>Q22b</b> | In the last 12 months, how many times have you been the target of unwanted behaviour of a sexual nature in the workplace from staff / colleagues?   | <b>Yes</b>  |
| Q23  | <b>Q23</b>  | In the last month have you seen any errors, near misses, or incidents that could have hurt staff and/or patients/service users?   | <b>Yes</b>  |
| Q24a | <b>Q24a</b> | My organisation treats staff who are involved in an error, near miss or incident fairly.  | <b>Yes</b>  |
| Q24b | <b>Q24b</b> | My organisation encourages us to report errors, near misses or incidents.   | <b>Yes</b>  |
| Q24c | <b>Q24c</b> | When errors, near misses or incidents are reported, my organisation takes action to ensure that they do not happen again.   | <b>Yes</b>  |
| Q24d | <b>Q24d</b> | We are given feedback about changes made in response to reported errors, near misses and incidents.   | <b>Yes</b>  |
| Q25a | <b>Q25a</b> | I would feel secure raising concerns about unsafe clinical practice.  | <b>Yes</b>  |
| Q25b | <b>Q25b</b> | I am confident that my organisation would address my concern.   | <b>Yes</b>  |
| Q26  | <b>Q26</b>  | I think that my organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc).  | <b>Yes</b>  |
| Q27  | <b>Q27</b>  | I can eat nutritious and affordable food while I am working.  | <b>Yes</b>  |
| Q28  | <b>Q28</b>  | In the last 12 months, have you had an appraisal, annual review, development review, or Knowledge and Skills Framework (KSF) development review?  | <b>Yes</b>  |
| Q29a | <b>Q29a</b> | This organisation offers me challenging work.   | <b>Yes</b>  |

| 2024 | 2025        | 2025 Question wording  | Comparable? |
|------|-------------|--|-------------|
| Q29b | <b>Q29b</b> | There are opportunities for me to develop my career in this organisation.  | <b>Yes</b>  |
| Q29c | <b>Q29c</b> | I have opportunities to improve my knowledge and skills.   | <b>Yes</b>  |
| Q29d | <b>Q29d</b> | I feel supported to develop my potential.  | <b>Yes</b>  |
| Q29e | <b>Q29e</b> | I am able to access the right learning and development opportunities when I need to.                                 | <b>Yes</b>  |
| Q29f | <b>Q29f</b> | I can get the help and support I need if I have questions when I am at work.   | <b>Yes</b>  |
| Q29g | <b>Q29g</b> | I am able to access clinical supervision opportunities when I need to.   | <b>Yes</b>  |
| Q30a | <b>Q30a</b> | Care of patients / service users is my organisation's top priority.  | <b>Yes</b>  |
| Q30b | <b>Q30b</b> | My organisation acts on concerns raised by patients / service users.   | <b>Yes</b>  |
| Q30c | <b>Q30c</b> | I would recommend my organisation as a place to work.  | <b>Yes</b>  |
| Q30d | <b>Q30d</b> | If a friend or relative needed treatment I would be happy with the standard of care provided by this organisation.   | <b>Yes</b>  |
| Q30e | <b>Q30e</b> | I feel safe to speak up about anything that concerns me in this organisation.  | <b>Yes</b>  |
| Q30f | <b>Q30f</b> | If I spoke up about something that concerned me I am confident my organisation would address my concern              | <b>Yes</b>  |
| Q31  | <b>Q31</b>  | In the next 12 months, which of the following are you planning to do or considering doing?                           | <b>Yes</b>  |
| Q32a | <b>Q32a</b> | It is easy to get hold of the bank team if I have a query  | <b>Yes</b>  |
| Q32b | <b>Q32b</b> | When I contact the bank team with a query, I can quickly get the answers I need                                      | <b>Yes</b>  |
| Q32c | <b>Q32c</b> | I feel supported by the bank team.   | <b>Yes</b>  |
| Q33  | <b>Q33</b>  | Which of the following best describes why you chose to work as a bank worker for the NHS?                            | <b>Yes</b>  |
| Q34  | <b>Q34</b>  | What of the following best describes you?  | <b>Yes</b>  |
| Q35  | <b>Q35</b>  | Is your gender identity the same as the sex you were registered at birth?  | <b>Yes</b>  |
| Q36  | <b>Q36</b>  | Age  | <b>Yes</b>  |
| Q37  | <b>Q37</b>  | What is your ethnic group? (Choose one option that best describes your ethnic group or background)                   | <b>Yes</b>  |
| Q38  | <b>Q38</b>  | Which of the following best describes how you think of yourself?   | <b>Yes</b>  |
| Q39  | <b>Q39</b>  | What is your religion? Are you...  | <b>Yes</b>  |
| Q40a | <b>Q40a</b> | Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more? | <b>Yes</b>  |
| Q40b | <b>Q40b</b> | Has your employer made reasonable adjustment(s) to enable you to carry out your work?                                | <b>Yes</b>  |

| 2024 | 2025        | 2025 Question wording  | Comparable? |
|------|-------------|--|-------------|
| Q41a | <b>Q41a</b> | Do you have any children aged from 0 to 17 living at home with you, or who you have regular caring responsibility for?   | <b>Yes</b>  |
| Q41b | <b>Q41b</b> | Do you look after, or give any help or support to family members, friends, neighbours or others because of either: long term physical or mental ill health / disability, or problems related to old age? | <b>Yes</b>  |
|      | <b>Q42</b>  | When you were aged about 14, was the main or highest income earner in your household an employee, self-employed, or not working?   | <b>No</b>   |
|      | <b>Q43</b>  | When you were aged about 14, how many people worked for the main or highest income earner's employer?  | <b>No</b>   |
|      | <b>Q44</b>  | When you were aged about 14, how many people did the main or highest income earner employ?   | <b>No</b>   |
|      | <b>Q45</b>  | When you were aged about 14, did the main or highest income earner formally supervise any other employees?   | <b>No</b>   |
|      | <b>Q46</b>  | When you were aged about 14, what was the occupation of the main or highest income earner?   | <b>No</b>   |
| Q42  | <b>Q47</b>  | Thinking about your current role, how often, if at all, do you work at/from home?  | <b>Yes</b>  |
| Q43a | <b>Q48a</b> | How long have you worked for this organisation in your current role?   | <b>Yes</b>  |
| Q43b | <b>Q48b</b> | Prior to working on the bank, were you recruited directly to the NHS from outside of the UK?   | <b>Yes</b>  |
| Q44  | <b>Q49</b>  | Is bank work in the NHS your main source of paid work?   | <b>Yes</b>  |
| Q45  | <b>Q50</b>  | Have you previously worked on a substantive contract for the NHS?  | <b>Yes</b>  |
| Q46  | <b>Q51</b>  | What is your occupational group?   | <b>Yes</b>  |

## 11 Respondent burden calculation

The NSSB complies with the Code of Practice for Statistics. Within the code, Practice V5.5 requires producers of statistics to monitor the burden on respondents providing their information. In order to achieve this, the following calculation is completed for the NSSB:

Number of respondents x Average time spent completing the survey

There were X responses to the NSSB 2025. The median completion time based on online completions was X minutes X seconds (X minutes) per survey. Therefore, respondent burden calculation results for the NSSB 2025 are:

X respondents x X minutes = X hours spent completing the survey

## Appendix A: Eligibility criteria

The following criteria were applied by NHS organisations when drawing the list of staff eligible<sup>8</sup> for inclusion in NSSB.

### **The staff list included:**

- In-house bank workers who, in the 6 months between 1 March 2025 and 1 September 2025, have been paid for any work or training at the organisation, either by that organisation or by a collaborative bank of which the organisation is part.
- The above criteria can apply to bank workers who are part of a collaborative. The only difference with the collaborative bank model is that a single organisation holds the bank worker data (the host organisation).

### **The staff list excluded:**

- Staff working on the bank who also have a substantive or fixed term contract at the organisation.
- Externally funded bank or agency workers such as those paid or directly supplied by external bank providers such as NHS Professionals, Bank Partners, etc.

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<sup>8</sup> In some cases, survey contractors may have surveyed groups of bank workers not eligible for the national survey, but their results are excluded from the national reporting.

## Appendix B: Bank Workforce Race Equality Standard (BWRES) and Workforce Disability Equality Standard (WDES)

### BWRES data

The local reporting includes data for each organisation required for the NHS Staff Survey indicators used in the Bank Workforce Race Equality Standard (BWRES). It includes organisation and benchmarking group median results for q6b, q18a, q19a, q19b&c combined, q21a-b, q30e, q48b&q49 combined, and q49, each split by ethnic background (by White staff / Staff from all other ethnic groups combined) where available. These results are reported as nine indicators.

The national BWRES table includes the national results for the nine indicators included in the benchmark reports, as well as six additional indicators reported only at a national level. The questions used for these six additional indicators are q11a, q18d, q19d, q26, q29b and q31. In the national BWRES tables the indicators are each split by ethnic background and sex (by Female White staff / Female staff from all other ethnic groups combined / Male White staff / Male staff from all other ethnic groups combined).

The fifteen BWRES indicators and their calculations are outlined below:

- **Indicator 4a:** Percentage of bank workers experiencing harassment, bullying or abuse from patients/service users, their relatives or the public in the last 12 months.
  - Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q19a (i.e. any of response options 2-5), out of those who responded to the question.
- **Indicator 4b&c:** Percentage of bank workers experiencing harassment, bullying or abuse from managers/other colleagues in last 12 months.
  - Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q19b or q19c (i.e. any of response options 2-5), out of those who answered either or both questions.
- **Indicator 4d<sup>9</sup>:** Percentage of bank workers saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it.
  - Calculation: Those who answered “Yes, I reported it”, “Yes, a colleague reported it”, or both of those responses to q19d out of all those who answered either “Yes” or “No” to q19d.
- **Indicator 5a:** Percentage of bank workers who have personally experienced physical violence from patients/service users, their relatives, or other members of the public in the last 12 months.
  - Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q18a (i.e. any of response options 2-5), out of those who responded to the question.

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<sup>9</sup> Indicator is only reported in the national BWRES tables and is not included in organisation benchmark reports.

- **Indicator 5b<sup>10</sup>:** Percentage of bank workers saying that the last time they experienced physical violence at work, they or a colleague reported it.
  - Calculation: Those who answered “Yes, I reported it”, “Yes, a colleague reported it”, or both of those responses to q18d out of all those who answered either “Yes” or “No” to q18d.
  -
- **Indicator 6a<sup>6</sup>:** Percentage of bank workers planning to or considering moving to a permanent contract in the NHS in the next 12 months.
  - Calculation: Those who answered “Moving to a permanent contract at this organisation” and/or “Moving to a permanent contract at another NHS organisation” to q31 out of those who answered the question, excluding those who only answered “Don’t know” and/or “Prefer not to say”.
- **Indicator 6b<sup>6</sup>:** Percentage of bank workers who say there are opportunities for them to develop their career in this organisation.
  - Calculation: Those selecting “Agree” or “Strongly agree” at q29b, out of those who answered the question.
- **Indicator 6c:** Percentage of workers whose main source of paid work is on the bank.
  - Calculation: Those who answered ‘Yes’ to q49.
- **Indicator 7a:** Percentage of bank workers who have personally experienced discrimination at work from managers, team leaders or other colleagues in the last 12 months.
  - Calculation: Those who answered “Yes” to q21b, out of those who answered the question.
- **Indicator 7b:** Percentage of bank workers who have personally experienced discrimination at work from patients/service users, their relatives, or other members of the public in the last 12 months.
  - Calculation: Those who answered “Yes” to q21a, out of those who answered the question.
- **Indicator 8a:** Percentage of bank workers indicating they are satisfied with the extent to which their organisation values their work.
  - Calculation: Those selecting “Satisfied” or “Very satisfied” at q6b, out of those who answered the question.
- **Indicator 8b:** Percentage of bank workers who feel safe to speak up about anything that concerns them in their organisation.
  - Calculation: Those selecting “Agree” or “Strongly agree” at q30e, out of those who answered the question.

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<sup>10</sup> Indicator is only reported in the national BWRES tables and is not included in organisation benchmark reports.

- **Indicator 8c<sup>11</sup>:** Percentage of bank workers who think that their organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc).
  - Calculation: Those selecting “Agree” or “Strongly agree” at q26, out of those who answered the question.
- **Indicator 8d<sup>7</sup>:** Percentage of bank workers who say they receive the respect they deserve from their colleagues at work.
  - Calculation: Those selecting “Agree” or “Strongly agree” at q11a, out of those who answered the question.
- **Indicator 9:** Percentage of bank workers who were recruited to the NHS from outside of the UK and now whose main paid source of work is on the bank.
  - Calculation: Those who answered ‘Yes’ to q48b and q49, out of those who answered both questions.

Organisation results presented are unweighted. National results are weighted to account for trust size.

## WDES data

The local reporting also includes data for each organisation required for the NHS Staff Survey metrics used in the Workforce Disability Equality Standard (WDES). It includes organisation and benchmarking group median results for q6b, q16e and q19a-d split by staff with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness. Due to changes in question comparability, organisation and benchmarking group median results for q20 are reported for 2025 only.

It also shows results for the staff engagement score for bank workers with a long-lasting health condition or illness, compared to staff without a long-lasting health condition or illness and the overall engagement score for the organisation, including results for q40b for staff who have long-lasting health conditions or illness.

Please note the WDES breakdowns are based on the responses to q40a *Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?*

The Workforce Disability Equality Standard is a set of 10 metrics. Some data is collected from organisations directly, but the following metrics are taken from Staff Survey results:

- **Metric 4a:** Percentage of staff with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness experiencing harassment, bullying or abuse from patients / service users, their relatives or other members of the public (q19a).
  - Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q19a (i.e. any of response options 2-5) out of all those who answered the question.
- **Metric 4b:** Percentage of staff with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness experiencing harassment, bullying or abuse from managers (q19b).

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<sup>11</sup> Indicator is only reported in the national BWRES tables and is not included in organisation benchmark reports.

- Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q19b (i.e. any of response options 2-5) out of all those who answered the question.
- **Metric 4c:** Percentage of staff with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness experiencing harassment, bullying or abuse from other colleagues (q19c).
  - Calculation: Those who answered any of “1-2”, “3-5”, “6-10” or “More than 10” to q19c (i.e. any of response options 2-5) out of all those who answered the question.
- **Metric 4d:** Percentage of bank workers with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it.
  - Calculation: Those who answered “Yes, I reported it”, “Yes, a colleague reported it”, or both of those responses to q19d out of all those who answered either “Yes” or “No” to q19d.
- **Metric 5:** Percentage of bank workers with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness believing that their organisation acts fairly towards staff regardless of ethnic background, gender, religion, sexual orientation, disability or age.<sup>12</sup>
  - Calculation: Those who answered “Yes” to q20, out of all those who answered the question.
- **Metric 6:** Percentage of staff with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness saying that they have felt pressure from their organisation to come to work, despite not feeling well enough to perform their duties.
  - Calculation: Those who answered “Yes” to q16e, out of all those who answered the question.
- **Metric 7:** Percentage of bank workers with a long-lasting health condition or illness compared to staff without a long-lasting health condition or illness saying that they are satisfied with the extent to which their organisation values their work.
  - Calculation: Those who answered “Satisfied” or “Very Satisfied” to q6b, out of those who answered the question.
- **Metric 8:** Percentage of bank workers with a long-lasting health condition or illness saying that their employer has made reasonable adjustment(s) to enable them to carry out their work.
  - Calculation: Those who answered “Yes” to q40b, out of those who answered the question, excluding those who answered “No adjustment required”.
- **Metric 9a<sup>13</sup>:** The staff engagement score for bank workers with a long-lasting health condition or illness, compared to bank workers without a long-lasting health condition or illness and the ‘Staff engagement’ score for all staff in the organisation.

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<sup>12</sup> Due to changes in the question wording in 2025, previous years’ results for WDES metric 5 (q20) are not reported.

<sup>13</sup> Please note that the calculation of this score means that the results based on all staff may differ from those presented in other outputs where weighting has been applied.

- Calculation: for the calculation of the 'Staff engagement' score, please refer to the details outlined for theme in table 2 in [Section 3.3](#).

Organisation results are presented unweighted. National results are weighted to account for trust size.